

29 NOVEMBER 2000



Operations

10 AF COMBAT PLANNING COUNCIL

COMPLIANCE WITH THIS PUBLICATION IS MANDATORY

NOTICE: This publication is available digitally on the AFDPO/PP WWW site at:
<http://afpubs.hq.af.mil>.

OPR: 10 AF/DOTT (Lt Col Joe Wallace)
Supersedes 10 AFI 10-101, 23 February 1998

Certified by: 10 AF/DO (Col Robert Marshall)
Pages: 11
Distribution: F

This instruction implements AFRC MD 1118, *Headquarters Fourth, Tenth, and Twenty-Second Air Forces*, AFRCI 10-601, *Mission Needs and Operational Requirements*, and AFI 11-202V1, *Aircrew Training*. It establishes the 10 AF Combat Planning Council (CPC) membership, working groups, meeting dates, procedures, duties and responsibilities. The CPC advises the 10 AF/CC on training and equipment issues. The CPC will be a tool of the commander to “ensure command assigned AFRC units are trained and equipped to maintain operational readiness according to the applicable gaining command standards,” as directed by the above mission directive. This instruction applies to all unit equipped and associate 10 AF fighter, bomber, rescue, special operations, space, airborne warning and control and separate intelligence units.

SUMMARY OF REVISIONS

This is a complete revision that changes text and organization throughout. It deletes references to the AFRC Tactical Planning Council Charter to reflect the current Numbered Air Force (NAF) level role in requirements and training instructions. This revision establishes a revised CPC planning timeline and meeting schedule. The CPC working group organization and chairman responsibilities have been formalized. A working group chaired by the 10 AF/DO has been established to compile a consolidated requirement acquisition list.

1. Organization/Tasks . The CPC will be organized to address training and equipment requirement issues across all weapons systems/missions and by individual mission area. The permanent working groups listed below are the minimum specified. The 10 AF/DO may establish temporary working groups to address specific issues.

1.1. Broad Area Working Groups. To address issues across all weapons systems/missions, the CPC will have four standing Broad Area Working Groups:

1.1.1. Training Working Group. This working group will be composed of operations officers and training officers (or their equivalent) from all units, intelligence officers/NCOs with training responsibilities and members of the 10 AF Operations Training staff. Members of the AFRC Operations Training staff will be invited as advisers. A member of the 10 AF Operations Training Staff will be the Training Working Group Chairman. The working group will consider the following: unit issues; open tasks from previous CPCs; issues generated by the ACC Realistic Training Review Board (RTRB) and after action reviews from current contingency or Air Expeditionary Force (AEF) operations. The working group is not limited to these issues and may also consider Ready Aircrew Program (RAP) issues affecting all units, training inputs to the Status of Resources and Training System (SORTS) and use of the Air Force Operations Resource Management System (AFORMS). The output of the working group will be to share common problems and solutions across all mission areas. When solutions cannot be found, the working group will generate tasks for the mission area working groups or the 10 AF Operations Training staff.

1.1.2. Weapons and Tactics Working Group. This working group will be composed of weapons and tactics officers (or their equivalent) from all units, intelligence officers/NCOs from units with a weapons and tactics function, space officers from units with an intelligence mission, and members of the 10 AF Weapons and Tactics staff. Members of the AFRC Operations Training staff with weapons and tactics responsibilities and AFRC representatives from the Air Force Reserve/Air National Guard Test Center (AATC) will be invited as advisers. A member of the 10 AF Weapons and Tactics staff will be the Weapons and Tactics Working Group Chairman. The working group will consider the following: unit issues; open tasks from previous CPCs; issues generated by the ANG/AFRC Weapons and Tactics Conference; after action reviews from current contingency AEF operations; munitions forecasting/expenditure and airspace/ranges. The working group is not limited to these issues and may also consider Tactics Improvement Proposals (TIPs) if required as part of the NAF Tactics Review Board (TRB) process. The output of the working group will be to share common problems and solutions across all mission areas. When solutions cannot be found, the working group will generate tasks for the mission area working groups or the 10 AF Weapons and Tactics staff.

1.1.3. Equipment Requirements Working Group. This working group is composed of members in all the specific mission area working groups that will have responsibility for validating and prioritizing equipment requirements and members of the 10 AF/DO requirements consolidation working group. It is highly desired that the Equipment Requirements Working Group be attended by unit members that have an active role in current modification programs, have attended lead command aircraft requirement conferences, and the most recent ANG/AFRC Weapons and Tactics Conference. The working group is chaired by the 10 AF/DO staff officer currently assigned as the 10 AF representative to the AFRC requirement process. Members of the USAF/REOR, AFRC/XPR, and AATC staffs will be invited as briefers and advisers. The members of the working group are briefed on the status of all studies and analysis, engineering, and acquisition programs by mission area. The members are briefed on the most current three-year's Reserve Acquisition Priority List (RAPL). The output of the Equipment Requirements Working Group will be mission area working group of members able to make informed project validation and priority decisions.

1.1.4. 10 AF/DO Requirements Consolidation Working Group. This working group will be composed of 10 AF unit operations group commanders or their designated representatives. The 10 AF/DO is the chairman. Members of the 10 AF/DOT, AFRC/DOT, USAF/REOR, AFRC/XPR,

and AATC staffs will be invited as briefers and advisers. The output of this working group is a consolidated, prioritized list of the top 20 equipment requirements from the five mission area working group lists. The working group will consider the previous year's CPC Top 20 Requirements List and the status of current AFRC requirement projects. At a minimum, the group will consider the top five items from each mission area list, but is not limited to the top five items. The group will give priority to items appropriate for funding with 0350 or National Guard/Reserve Equipment Account (NGREA) funding but may place other items on the list to emphasize their relative merit to senior AFRC leadership. The group may use the current AFRC Reserve Requirements Oversight Council (RROC) ranking spreadsheet from the mission area groups as a tool, but the final list should be a subjective ranking based on combat capability.

1.2. Mission Area Working Groups. To address specific mission area issues, the CPC will have five standing mission area working groups:

1.2.1. A-10 Working Group. This working group will be composed of officers from all 10 AF A-10 units and members of the 10 AF Operations Training and Weapons and Tactics staffs. Members of the AFRC Operations Training, AFRC/XPR, USAF/REOR, and AATC staffs with A-10 responsibilities will be invited as advisers. The A-10 working group will be chaired by an A-10 Operations Group Commander, Deputy Operations Group Commander, or other unit leadership selected by the 10 AF/DO. The working group will have requirements and training subcommittees chaired by unit-level officers selected by the A-10 Working Group Chairman and the 10 AF/DO. The working group will have two outputs: a training issues list, and a prioritized equipment requirement list. The working group is not limited to these issues and may be assigned other tasks by the 10 AF/DO. When solutions to training or equipment issues cannot be found, the working group will generate tasks for the 10 AF Operations Training staff.

1.2.1.1. A-10 Training Subcommittee. The training subcommittee will consider the following: unit issues; open tasks from previous CPCs; issues generated by the ACC RTRB; issues forwarded by the CPC broad area working groups; a review of the A-10 RAP tasking and changes to AFI 11-2A/OA-10 Vol 1, *A/OA-10 Aircrew Training* and Vol 3, *A/OA-10 Operations Procedures*.

1.2.1.2. A-10 Requirements Subcommittee. The requirements subcommittee will consider the following: the most recent A-10 CPC equipment ranking list; the most recent ANG/AFRC Weapons and Tactics Conference A-10 requirements ranking; the most recent A-10 lead command requirements conference ranking; the status of current AFRC projects and new items suggested by unit members. The requirements subcommittee will consider all requirements without regard as to funding source or potential cost. The group will use the current AFRC RROC ranking spreadsheet as an initial ranking tool. The final list will be a subjective ranking based on the proposed requirement's impact on combat capability.

1.2.2. B-52 Working Group. This working group will be composed of officers from the 917th Wing/93rd Bomb Squadron and members of the 10 AF Operations Training and Weapons and Tactics staffs. Members of the AFRC Operations Training, AFRC/XPR, USAF/REOR, and AATC staffs with B-52 responsibilities will be invited as advisers. The working group will be chaired by the 917th Operations Group Commander, Deputy Operations Group Commander, or other unit leadership selected by the 10 AF/DO. The working group will have requirements and training subcommittees chaired by unit-level officers selected by the working group chairman and

the 10 AF/DO. The working group will have two outputs: a training issues list, and a prioritized equipment requirement list. The working group is not limited to these issues and may be assigned other tasks by the 10 AF/DO. When solutions to training or equipment issues cannot be found, the working group will generate tasks for the 10 AF Operations Training staff.

1.2.2.1. B-52 Training Subcommittee. The training subcommittee will consider the following: unit issues; open tasks from previous CPCs; issues generated by the ACC RTRB; issues forwarded by the CPC broad area working groups; a review of the B-52 RAP tasking and changes to AFI 11-2B-52 Vol 1, *B-52 Aircrew Training* and Vol 3, *B-52 Operations Procedures*.

1.2.2.2. B-52 Requirements Subcommittee. The requirements subcommittee will consider the following: the most recent B-52 CPC equipment ranking list; the most recent ANG/AFRC Weapons and Tactics Conference B-52 requirements ranking; the most recent B-52 lead command requirements conference ranking; the status of current AFRC projects, and new items suggested by unit members. The requirements subcommittee will consider all requirements without regard as to funding source or potential cost. The group will use the current AFRC (RROC) ranking spreadsheet as an initial ranking tool. The final list will be a subjective ranking based on the proposed requirement's impact on combat capability.

1.2.3. F-16 Working Group. This working group will be composed of officers from all 10 AF F-16 units and members of the 10 AF Operations Training and Weapons and Tactics staffs. Members of the AFRC Operations Training, AFRC/XPR, USAF/REOR, and AATC staffs with F-16 responsibilities will be invited as advisers. The F-16 working group will be chaired by an F-16 Operations Group Commander, Deputy Operations Group Commander, or other unit leadership selected by the 10 AF/DO. The working group will have requirements and training subcommittees chaired by unit-level officers selected by the working group chairman and the 10 AF/DO. The working group will have two outputs: a training issues list, and a prioritized equipment requirement list. The working group is not limited to these issues and may be assigned other tasks by the 10 AF/DO. When solutions to training or equipment issues cannot be found, the working group will generate tasks for the 10 AF Operations Training staff.

1.2.3.1. F-16 Training Subcommittee. The training subcommittee will consider the following: unit issues; open tasks from previous CPCs; issues generated by the ACC RTRB; issues forwarded by the CPC broad area working groups; a review of the F-16 RAP tasking, and changes to AFI 11-2F-16 Vol 1, *F-16 Aircrew Training* and Vol 3, *F-16 Operations Procedures*.

1.2.3.2. F-16 Requirements Subcommittee. The requirements subcommittee will consider the following: the most recent F-16 CPC equipment ranking list; the most recent ANG/AFRC Weapons and Tactics Conference F-16 requirements ranking; the most recent F-16 lead command requirements conference ranking; the status of current AFRC projects and new items suggested by unit members. The requirements subcommittee will consider all requirements without regard as to funding source or potential cost. The group will use the current AFRC RROC ranking spreadsheet as an initial ranking tool. The final list will be a subjective ranking based on the proposed requirement's impact on combat capability.

1.2.4. Rescue/Special Operations Working Group. This working group will be composed of representatives from all 10 AF Rescue/Special Operations units and members of the 10 AF Opera-

tions Training and Weapons and Tactics staffs. Members of the AFRC Operations Training, AFRC/XPR, USAF/REOR and AATC staffs with Rescue/Special Operations responsibilities will be invited as advisers. The working group will be chaired by a Rescue or Special Operations Group Commander, Deputy Operations Group Commander, or other unit leadership selected by the 10 AF/DO. The Rescue/Special Operations Working Group will have as many specific mission area requirements and training subcommittees chaired by unit-level members as required. The number of subcommittees and selection of chairmen will be determined by the Rescue/Special Operations Working Group Chairman and the 10 AF/DO. The Rescue/Special Operations Working Group will have two outputs: a training issues list, and a prioritized equipment requirement list. The Rescue/Special Operations Working Group is not limited to these issues and may be assigned other tasks by the 10 AF/DO. When solutions to training or equipment issues cannot be found, the working group will generate tasks for the 10 AF Operations Training staff.

1.2.4.1. Rescue/Special Operations Training Subcommittees. The training subcommittees will consider the following: unit issues; open tasks from previous CPCs; issues generated by the ACC RTRB; Air Force Special Operations Command concerns; issues forwarded by the CPC broad area working groups; a review of RAP tasking and changes to aircraft-specific training and operating instructions.

1.2.4.2. Rescue/Special Operations Requirements Subcommittees. The requirements subcommittees will consider the following: the most recent Rescue/Special Operations CPC equipment ranking list; the most recent ANG/AFRC Weapons and Tactics Conference requirements ranking; the most recent lead command aircraft requirements conference ranking; the status of current AFRC projects and new items suggested by unit members. The requirements subcommittees will consider all requirements without regard as to funding source or potential cost. The groups will use the current AFRC RROC ranking spreadsheet as an initial ranking tool. The final consolidated list will be a subjective ranking based on the proposed requirement's impact on combat capability.

1.2.5. Intelligence/Space Working Group. This working group will be composed of intelligence and space officers and NCOs from all 10 AF units and 10 AF intelligence and space staff officers. (Representatives of the AFRC Airborne Warning and Control System (AWACS) associate unit will be included in this group to ensure they have a voice at the CPC.) Members of the AFRC Operations Training staff with intelligence and space responsibilities will be invited as advisers. The Intelligence/Space Working Group will be chaired by a senior unit intelligence or space officer selected by the 10 AF/DO. The Intelligence/Space Working Group will have as many requirements and training subcommittees chaired by unit-level officers as required. The number of subcommittees and selection of chairmen will be determined by the Intelligence/Space Working Group Chairman and the 10 AF/DO. The Intelligence/Space Working Group will have two outputs: a training issues list, and a prioritized equipment requirement list. The working group is not limited to these issues and may be assigned other tasks by the 10 AF/DO. When solutions to training or equipment issues cannot be found, the working group will generate tasks for the 10 AF Operations Training staff.

1.2.5.1. Intelligence/Space Training Subcommittees. The training subcommittees will consider the following: unit issues; open tasks from previous CPCs; issues generated by the ACC RTRB; Space Command training concerns; issues forwarded by the CPC broad area working groups; and a review of MAJCOM training instructions.

1.2.5.2. Intelligence/Space Requirements Subcommittees. The requirements subcommittees will consider the following: the most recent intelligence/space CPC equipment ranking list; the status of current AFRC projects and new items suggested by unit members. The requirements subcommittees will consider all requirements without regard as to funding source or potential cost. The group will use the current AFRC RROC ranking spreadsheet as an initial ranking tool. The final consolidated list will be a subjective ranking based on the proposed requirement's impact on combat capability.

2. Membership. The CPC has permanent members from within 10 AF. These members are key to the effectiveness of the CPC. Members who are unable to attend should ensure a knowledgeable person, empowered to act on their behalf, represents them. The CPC also relies on the expertise of invitees from outside 10 AF as advisers.

2.1. The permanent members of the CPC are:

- 2.1.1. 10 AF Director of Operations
- 2.1.2. 10 AF Assistant Director of Operations
- 2.1.3. 10 AF Operations Training staff
- 2.1.4. 10 AF Weapons and Tactics staff
- 2.1.5. Unit Operations Group Commanders and Deputies
- 2.1.6. Unit Squadron Commanders and Directors of Operations
- 2.1.7. Unit Training Officers
- 2.1.8. Unit Weapons/Tactics Officers
- 2.1.9. Unit Intel Officers

2.2. The CPC also relies on the expertise of invitees from outside 10 AF as advisers. Regular invitees are:

- 2.2.1. HQ USAF/REOR and staff
- 2.2.2. HQ AFRC/ADO and Director of Operations Training staff
- 2.2.3. HQ AFRC/XPR and staff
- 2.2.4. HQ ACC Reserve advisers to the CC and operations and requirements divisions.
- 2.2.5. AATC representatives

2.3. Attendance by other unit members and Reserve advisers is encouraged. The CPC project officer will ensure wide dissemination of meeting announcements by e-mail and message to permanent members, regular invitees and others.

3. Responsibilities. The 10 AF/DO is the overall chairman of the CPC. The 10 AF/DOT and the CPC project officer are the OPRs for CPC meeting planning and conduct and the CPC master tasking list. The responsibility for a successful CPC is at every level. Individual responsibilities are:

3.1. Unit Commanders.

- 3.1.1. Send the required attendees to council meetings and empower them to speak for the unit.

- 3.1.2. Allow council member time and TDY funds to accomplish assigned tasks.
- 3.1.3. Provide feedback to 10 AF/CC/DO on CPC effectiveness.
- 3.2. 10 AF Director of Operations.
 - 3.2.1. Provide overall CPC planning direction to the 10 AF Director of Operations Training and the CPC Project Officer. Provide extra manpower as required.
 - 3.2.2. Set CPC meeting dates in relation to the ANG/AFRC Weapons and Tactics Conference and the AFRC RROC.
 - 3.2.3. Select CPC working group chairmen and confirm subcommittee chairmen.
 - 3.2.4. Select a CPC project officer from the 10 AF operations staff.
 - 3.2.5. Serve as the focal point for CPC issues requiring input to the AFRC senior leadership. Provide the 10 AF/CC an executive outbrief of CPC issues within 30 days of the CPC.
 - 3.2.6. Coordinate RTRB issue resolution with AFRC and ACC.
 - 3.2.7. Ensure the CPC Top 20 Requirements list and other requirements issues are provided to the Reserve requirement process through the 10 AF RROC representative.
 - 3.2.8. Establish a permanent archive of the CPC minutes and master-tasking list.
 - 3.2.9. Provide 10 AF operations manpower as required to accomplish the tasks on the CPC master task list.
- 3.3. 10 AF Director of Operations Training.
 - 3.3.1. Function as the day-to-day CPC contact in the absence of the CPC project officer.
 - 3.3.2. In concert with the 10 AF/DO, select and supervise the CPC project officer from the 10 AF Operations staff.
 - 3.3.3. Ensure all meeting planning and schedule timeline actions are accomplished IAW this instruction.
 - 3.3.4. Provide day-to-day supervision to ensure items on the CPC task list are followed to conclusion and documented.
- 3.4. CPC Project Officer.
 - 3.4.1. Execute the CPC planning and scheduling tasks IAW this document.
 - 3.4.2. Coordinate CPC meeting dates with the 10 AF/DO and DOT and prepare a meeting announcement NLT 60 days prior that requests input for agenda items.
 - 3.4.3. Coordinate with 301 FW and host base for meeting facilities, billeting, audio-visual equipment, etc., NLT 60 days prior to CPC.
 - 3.4.4. Confirm CPC working group chairmen NLT 30 days prior to CPC and subcommittee chairmen NLT 15 days prior to CPC.
 - 3.4.5. Coordinate and publish draft agenda in concert with 10 AF/DO/DOT and working group chairmen NLT 15 days prior to CPC.

- 3.4.6. Provide information on agenda, driving information, billeting and meeting room location to attendees prior to CPC by e-mail, message or Internet.
 - 3.4.7. Collect attendee information prior to and during the CPC to create an attendance list for use in the minutes.
 - 3.4.8. Provide a slide format to all chairmen for working group outbrief reports.
 - 3.4.9. Collect minute's reports from each working group chairman for inclusion in the overall CPC minutes.
 - 3.4.10. Within 30 days of the conclusion of the CPC prepare minutes of the CPC for the 10 AF/DO to include all taskings and an executive summary.
 - 3.4.11. Distribute the CPC minutes (when approved by the 10 AF/DO) to all attendees, guests and 10 AF wing commanders by e-mail and Internet.
 - 3.4.12. Within 30 days of the conclusion of the CPC prepare for the 10 AF/DOT a master CPC tasking list extracted from the CPC minutes that includes any open tasks from previous CPCs.
 - 3.4.13. Within 30 days of the conclusion of the CPC prepare for the 10 AF/DO an executive outbriefing from the CPC minutes to be presented to the 10 AF/CC.
 - 3.4.14. Prepare and collect critique forms from CPC attendees and consolidate suggested changes for the next CPC.
- 3.5. Broad Area Working Group Chairmen.
- 3.5.1. Coordinate meeting agenda with CPC project officer NLT 15 days prior to CPC.
 - 3.5.2. Confirm meeting room and equipment requirements with CPC project NLT 15 days prior to CPC.
 - 3.5.3. Provide CPC project officer with outbrief slides and taskers IAW required format prior to Mission Area Working Group meetings.
 - 3.5.4. Provide the CPC project officer with working group minutes NLT 15 days after the CPC.
- 3.6. Mission Area Working Group Chairmen.
- 3.6.1. Coordinate meeting agenda with CPC project officer NLT 15 days prior to CPC.
 - 3.6.2. Confirm meeting room and equipment requirements with CPC project NLT 15 days prior to CPC.
 - 3.6.3. Coordinate sub committee chairmen assignments with 10 AF/DO and CPC project officer NLT 15 days prior to CPC.
 - 3.6.4. Provide CPC project officer with outbrief slides and taskers IAW required format prior to the CPC general session outbriefing.
 - 3.6.5. Provide the CPC project officer with working group minutes NLT 15 days after the CPC.

4. Meeting Schedule. CPC meetings will be held annually in the fall. The 10 AF/DO will set the meeting date. Factors to be considered will be the date of the ANG/AFRC Weapons and Tactics Conference, MAJCOM TRBs and the AFRC requirements planning timeline in AFRCI 10-601. Normally the CPC will be scheduled after the weapons and tactics conference to allow information from that conference to

be used at the CPC. The CPC should be scheduled prior to the Thanksgiving holidays to allow for requirement information to be input into the AFRC process prior to the first of the year. This timing may force an earlier TIP/TRB process. To facilitate travel, the CPC should be scheduled for a Tuesday through Thursday with the following breakdown:

4.1. The Training, Weapons and Tactics and Equipment Requirements Broad Area Working Groups will meet on Tuesday. The training and weapons groups should hold separate meetings during the same time frame for half of the day. The remainder of the day should be devoted to the requirements group to allow maximum participation.

4.2. A CPC general session will be held Wednesday morning prior to the start of the Mission Area Working Groups. The agenda should consist of program update briefings of interest to all CPC members and specific tasking to the working groups. The agenda will protect a minimum of a four-hour block for the working groups.

4.3. Thursday will be dedicated to finishing working group agendas and a formal outbrief by each working group chairman. The outbrief will be scheduled as a general session and may be attended by the 10 AF/CC. This session should be scheduled to end by noon to facilitate travel. The 10 AF/DO requirement consolidation working group will meet after the general session is adjourned.

5. Planning Cycle. The planning cycle is intended to be a general checklist for CPC execution and is not all-inclusive. The planning cycle for each new CPC begins at the end of the previous with a review of critiques. That means the CPC and this instruction will evolve and change.

5.1. Last Day of CPC: Collect critique forms and compile suggestions for changes.

5.2. Within 30 days: Prepare and distribute minutes, tasking list and executive outbrief.

5.3. Quarterly: Review CPC Tasking List for progress and update suspenses.

5.4. 1 Jun (six months prior): Select CPC project officer and begin date selection process.

5.5. Aug/Sept (60 days prior): Set and announce CPC dates; begin coordination for facilities and billeting; begin draft agenda.

5.6. Sept/Oct (30 days prior): Confirm working group chairmen; begin work group agendas.

5.7. Oct/Nov (15 Days prior): Send out draft agenda; confirm meeting rooms, audio-visual equipment, and billeting.

JOHN A. BRADLEY, Maj Gen, USAFR
Commander

Attachment 1

TRAINING ISSUES OUTBRIEFING SLIDE FORMAT

	<p>B-52 Working Group Report Training Issues</p>
<p>Issue:</p>	
<p>Discussion:</p>	
<p>Action:</p>	
<p>OPR:</p>	

Attachment 2

REQUIREMENTS OUTBRIEFING SLIDE FORMAT

	<p>B-52 Working Group Report Prioritized Requirements List</p>
1.	11.
2.	12.
3.	13.
4.	14.
5.	15.
6.	16.
7.	17.
8.	18.
9.	19.
10.	20.